

Portfolio Commentary

Full Year Market Update

U.S. equities posted strong gains in 2025, marking a third consecutive year of double-digit returns, with the Russell 3000 Index rising 17.2%. The year was shaped by robust earnings growth, continued AI enthusiasm driving technology leadership, and incrementally more supportive monetary policy. However, the market navigated significant volatility, particularly during the spring tariff uncertainty when the S&P 500 fell nearly 19% before recovering. The Federal Reserve reduced rates by 75 basis points in the second half of the year, responding to moderating growth and signs of labor market softening while inflation remained above target. Trade policy uncertainty and tariff developments contributed to periodic volatility, though markets generally proved resilient as implementation timelines shifted.

Like recent years, equity market leadership was again concentrated in Large Cap Growth companies, particularly within technology-oriented areas tied to artificial intelligence, as the equal-weight S&P 500 meaningfully trailed its cap-weighted counterpart. Stylistically, Growth led Value for the year, and Large Caps outperformed Small Caps. Sector performance was mixed, with cyclical leadership led by Communication Services, Technology, and Industrials, while more defensive areas lagged. Among market factors, Growth, Volatility, and Size factors posted the strongest relative returns. Momentum also helped. The Quality and Yield factors were large headwinds. The Value factor was mixed.

Key Performance Takeaways

The London Company Small Cap portfolio returned 0.0% (-1.0% net) year-to-date vs. a 12.8% increase in the Russell 2000 Index. Both sector exposure and stock selection were headwinds to relative performance.

Our Small Cap portfolio underperformed for the year and came up short of our upside participation expectations. The full year report card may be disappointing, but it masks the notable developments and context beneath the surface. All the relative weakness occurred between April and October. A historically strong rally in unprofitable, high-beta stocks drove market gains down cap, which our Quality-focused, Lower-Volatility portfolio did not fully capture. Additionally, the portfolio faced sector headwinds, and pockets of idiosyncratic weakness weighed on performance. That said, the portfolio outperformed in Q1 and Q4. It played strong defense amid the volatility early in the year, and it gained ground in the final months as high beta lost traction.

In our view, this is a market where discipline matters more than bold forecasts, and portfolios should be prepared for a wider range of possible outcomes. We believe our Quality-at-a-Reasonable-Price approach may offer participation in market upside while providing the differentiation that may matter most if volatility increases or leadership shifts.

Past performance should not be taken as a guarantee of future results.

Top 3 Contributors to Relative Performance

Armstrong World Industries, Inc. (AWI) – AWI shares outperformed for the year as they continue to operate well, employing key initiatives to offset a choppy market outlook and low volumes. We continue to like AWI for its consistent execution, strong financials, leading market share and persistent moats through its exclusivity agreements and warranties.

Somnigroup International Inc. (SGI) – SGI continues to perform well despite weak industry demand. Approval of the Mattress Firm acquisition was a major development, providing long-term benefits from vertical integration and materially strengthening the company's competitive position, with early synergies already evident. The combination has the potential to unlock meaningful value, and our thesis is further supported by strong free cash flow generation, brand equity, and solid management execution. We had to exit the name given the market cap over \$14B, but continue to hold it in other portfolios.

NewMarket Corporation (NEU) – NEU has been a top performer this year, driven by strong results in its newly acquired defense businesses and stronger profitability in its core business. Continued strength in its rocket business is led by further global conflicts and stockpile replenishment. Finally, the company has been using cash flow to repay outstanding debt, which the market is viewing positively.

Top 3 Detractors from Relative Performance

Interparfums, Inc. (IPAR) – IPAR underperformed as a weaker consumer environment slowed the fragrance market, prompting cautious retailer inventory management and near-term destocking. As a result, management has lowered its outlook into 2026. Despite these headwinds, we remain confident in IPAR's ability to deliver above-market growth over time, supported by category expansion, premiumization, and strong brand execution.

Enovis Corporation (ENOV) – ENOV underperformance reflected slower-than-expected growth in orthopedic implants, along with tariff headwinds, acquisition integration costs, and a CEO transition. Despite these near-term pressures, the orthopedic implant portfolio continues to deliver healthy growth and gain market share, while demand for the company's industry-leading bracing products remains resilient. We are confident that ENOV's attractive and diversified orthopedic portfolio supports a long runway for continued earnings growth.

Landstar System, Inc. (LSTR) – LSTR has underperformed this year as the prolonged freight recession, excess capacity, and weak demand continue to pressure volumes and margins across trucking. While near-term conditions remain challenging, the company is focused on cost discipline and operational stabilization, and we believe a normalization in freight demand would highlight the earnings power of LSTR's asset-light, variable cost business model.

Sector Influence

We are bottom-up stock pickers, but sector exposures influenced relative performance as follows:

- **What Helped:** Underweight Energy (a weaker performing sector) & overweight Industrials (a better performing sector)
- **What Hurt:** Underweight Health Care (a better performing sector) & overweight Consumer Staples (a weaker performing sector)

Portfolio Characteristics & Positioning

We believe the Small Cap portfolio is positioned for long-term durability and possesses the fundamental ingredients that stand the test of time: wide moats, sustainably high returns on capital, strong cash flow generation, low leverage ratios, and trading at a reasonable valuation. As a corporate debt maturity wall approaches and the cost of that capital stays elevated, we believe companies with strong balance sheets and the ability to self-fund their operations could have a structural advantage in 2026 and beyond. In an environment of possibly lower returns and greater volatility, we believe the Small Cap portfolio offers an attractive option for equity investors.

Portfolio Characteristics	Small Cap	Russell 2000
Pre-tax ROC (3 Yr. Avg.%)	13.4	5.7
Net Debt/EBITDA	1.3x	3.9x
Enterprise Value/EBITDA	13.5x	15.8x

Source: FactSet

Looking Ahead

As we move into 2026, the economic and policy backdrop remains characterized by a mix of support and uncertainty. On the positive side, corporate earnings trends have remained better than expected, consumer activity has shown resilience, and ongoing Fed rate cuts combined with fiscal stimulus measures may continue to support growth. At the same time, late-cycle dynamics are becoming more evident. Labor market softening, affordability pressures, and persistent housing weakness underscore the uneven nature of growth. Trade and tariff policy remain fluid, and elevated complacency leaves markets vulnerable to adverse surprises. Against this backdrop, economic and inflation data may remain volatile, increasing the likelihood of episodic market dislocations. Despite resilient earnings trends and elevated hyperscaler capital spending, we believe caution is prudent given these crosscurrents.

From an equity market perspective, strong headline returns have masked growing dispersion beneath the surface. Leadership has remained narrow and valuation risk increasingly concentrated, raising the possibility that company-specific risks could take on broader significance. Periodic risk-on rallies, particularly among high-beta and lower-quality segments, have contributed meaningfully to recent performance, but history suggests such episodes are rarely durable. We believe the environment is becoming more conducive to broader leadership and a return to fundamentals, where earnings growth, dividends, and balance-sheet strength matter more than valuation multiple expansion. As volatility rises, downside protection is likely to be driven by companies with high and stable returns on invested capital, conservative leverage, and reasonable valuations. Our portfolios remain anchored in these attributes, which we believe offer a more resilient path through shifting market regimes and help clients participate in long-term wealth creation while managing downside risk.

Annualized Returns

As of 12/31/2025

	QTD	1Y	3Y	5Y	10Y	ITD
Small Cap (Gross)	2.7%	0.0%	11.0%	8.5%	9.1%	12.0%
Small Cap (Net)	2.5%	-1.0%	9.9%	7.4%	8.0%	11.2%
Russell 2000	2.2%	12.8%	13.7%	6.1%	9.6%	8.4%

Inception date: 9/30/1999. Performance is preliminary. Subject to change. Past performance should not be taken as a guarantee of future results. Net of fee returns are calculated net of an annual model management fee of 1.00%. Please see the disclosure notes found on the last page.

Disclosure Notes

The London Company's performances are size weighted and annualized based on calculations for the period ending December 31, 2025. The characteristics discussed herein relate to a representative account, and not every client's account will have these exact characteristics. As London manages its client portfolios according to each client's specific investment needs and circumstances, London cannot affirm that the characteristics of the account shown are similar to all accounts participating in the strategy. This is due in part to the timing of trades by the Advisor, market conditions, cash availability, and the timing of client deposits and withdrawals. Therefore, prospective clients should not assume that similar performance results to those shown would have been achieved for their accounts had they been invested in the strategy during the period. None of the information contained herein should be construed as an offer to buy or sell securities, or as investment recommendations.

Definition of Firm: The London Company of Virginia is a registered investment advisor. Registration does not imply a certain level of skill or training. More information about the advisor, including full descriptions of its investment strategies, fees and objectives, can be found in the firm's Form ADV Part 2, which is available upon request by calling 804.775.0317 or visiting www.TLCadvisory.com. The London Company claims compliance with the Global Investment Performance Standards (GIPS®). GIPS® is a registered trademark of CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein. Please visit www.TLCadvisory.com or contact us at 804.775.0317 to request a complete list and description of The London Company's composites and/or a GIPS® Report that adheres to the (GIPS®) standards.

Composite Creation/Inception Date: September 30, 1999

Composite Definition: The Small Cap strategy invests mainly in conservative, low-beta, small-cap equities with a focus on above-average downside protection. Primarily we seek profitable, financially stable small-cap companies that consistently generate free cash flow, high returns on unleveraged operating capital, trade at significant discounts to their intrinsic values, and are run by shareholder-oriented management. Positions are usually within the market capitalization range of the major, domestic small-cap indices. Accounts in this product composite are fully discretionary taxable and tax-exempt portfolios with a minimum of \$100,000 in assets. The product is measured against the Russell 2000 Index and has a creation and inception date of September 30, 1999. There is no use of leverage, derivatives, or short positions. All actual fee-paying discretionary portfolios are included in one or more composites that have been managed for a full calendar quarter with limited restrictions and similar objectives. As of July 1, 2022 The London Company redefined the composites to exclude all dual contract relationship and any potentially bundled fee scenarios. This policy is not retroactive, but will continue to apply going forward.

Benchmark Description: Primary: Russell 2000 Index measures the performance of the small-cap segment of the U.S. equity universe. Russell 2000 is a subset of the Russell 3000 Index representing approximately 10% of the total market capitalization of that index. It includes approximately 2000 of the smallest securities based on a combination of their market cap and current index membership. Secondary: Russell 2000 Value Index measures the performance of the small-cap segment of the U.S. equity universe. It includes those Russell 2000 Index companies with lower price-to-book ratios and lower forecasted growth values. Benchmark returns are not covered by the report of independent verifiers.

Performance and Fees: Gross of fee returns are calculated gross of management and custodian fees and net of transaction costs. Net of fee returns are calculated net of an annual model fee of 1.00% and transaction cost and gross of custodian and other fees. The 1.00% model London Company management fee applied is the highest tier of the current composite fee schedule. This fee is applied monthly to the gross return at 1/12th the annual rate, which is 0.0833% per month. Actual investment advisory fees incurred by clients may vary. Net of fee returns prior to January 1, 2009 are calculated net of actual London Company management fees and transaction costs and gross of custodian and other fees. Some of the accounts in this composite paid a bundled fee, which included custodian, consultant and management fees. In addition, the total percentage of non-fee paying accounts in the composite was 100% from inception through 2005, 19.4% in 2006, 4.1% in 2007, and 1.5% in 2008. Returns may be net of miscellaneous fund expenses. The gross figures do not reflect the deduction of investment advisory fees. Returns are calculated and stated in U.S. dollars. Prior to April 1, 2024 returns are calculated gross of withholding taxes on foreign dividends and interest. Starting April 1, 2024, performance is calculated net or gross of foreign withholding taxes on dividends and interest income dependent on custodian data. Dividends are reinvested. Policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request.

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